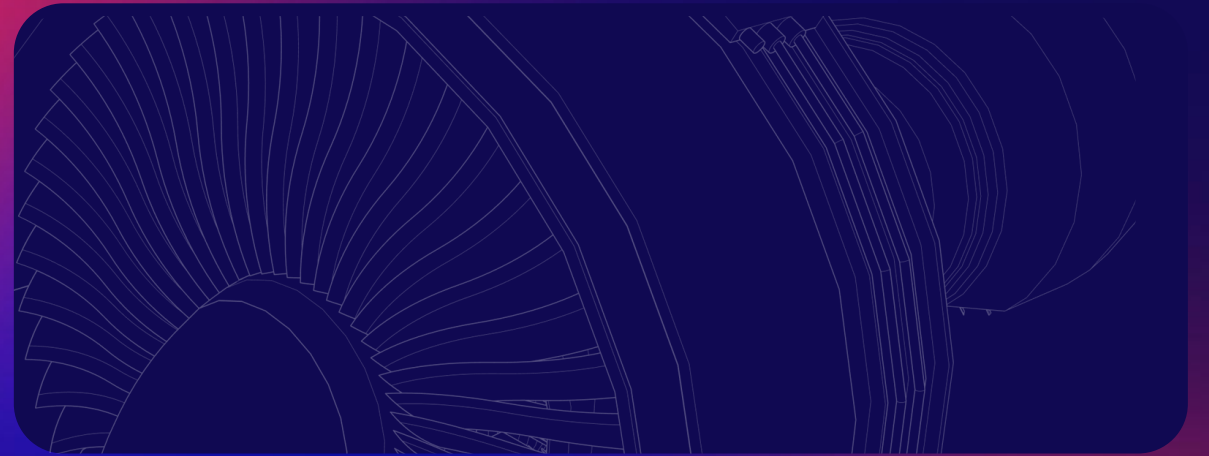


ENGINEERING GROWTH IN AEROSPACE

Jacqueline Castle
Chief Technology Officer
May 2026



Our Mission

TRANSFORMING AEROSPACE THROUGH TECHNOLOGY AND INNOVATION

Our vision for UK aerospace

AEROSPACE IS AN ENGINE FOR SUSTAINABLE ECONOMIC **GROWTH**

Double the UK market from **\$9 billion** to over **\$18 billion** by 2035, creating high value jobs and global leadership in decarbonisation.



Strengthen UK
competitiveness



Increase content on
next generation
aircraft



Reduce aerospace
environmental
impact through
innovation

ENGINEERING GROWTH:

Delivering next generation aircraft technologies

- This UK national aerospace technology strategy provides an independent assessment of:
 - the market opportunity for the UK aerospace sector;
 - the aircraft and industrial technologies that need to be developed and matured for next generation programmes;
 - the investment priorities for our sector, including through the ATI Programme.



NEW STRATEGY, BOLD VISION



2x Growth

In 2024, government and industry set out an ambitious plan to double the UK share of the global aerospace market by 2035.



3Gt

New aircraft technology and operational improvements have the potential to avoid 3Gt of carbon emissions by 2050 and 16Gt by 2070.

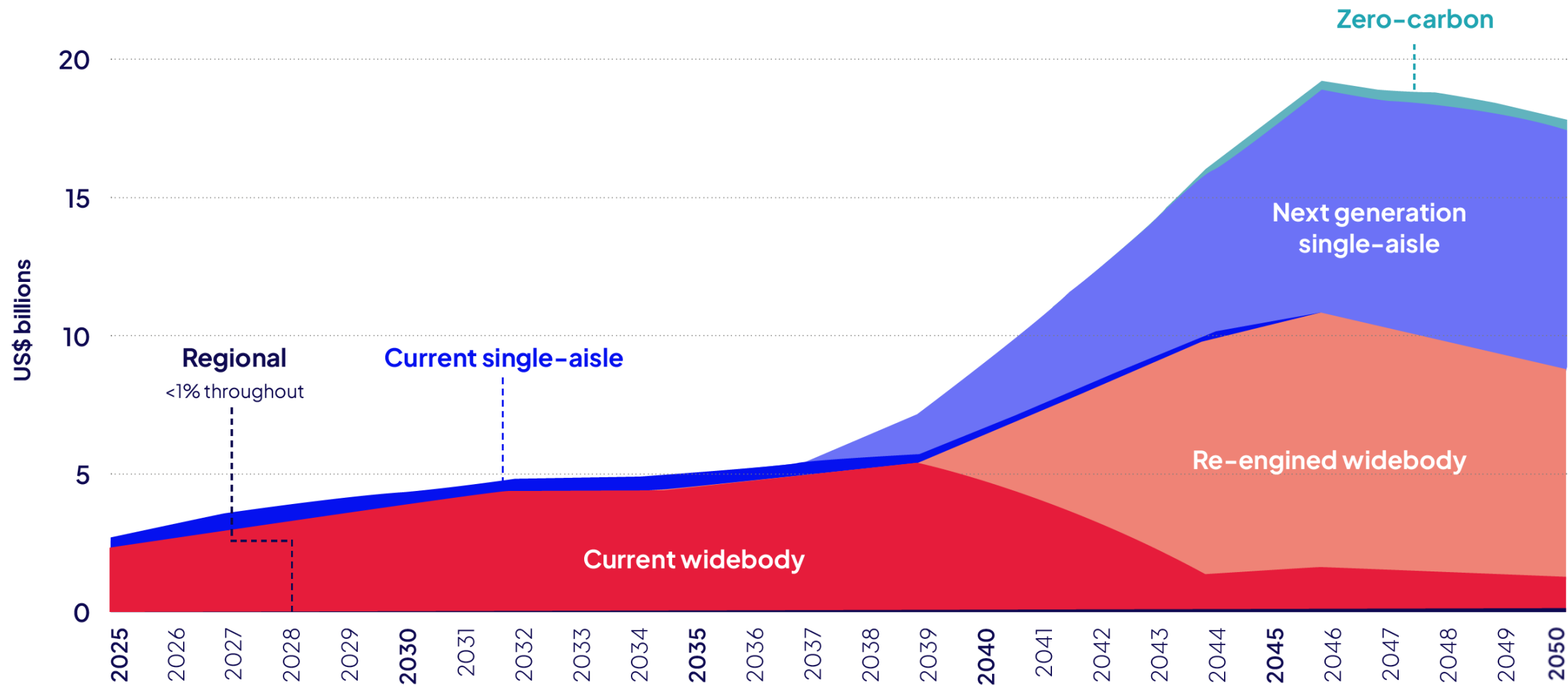


£8bn

By 2035, the ATI Programme will have invested £8 billion of joint government industry funding in UK aerospace.

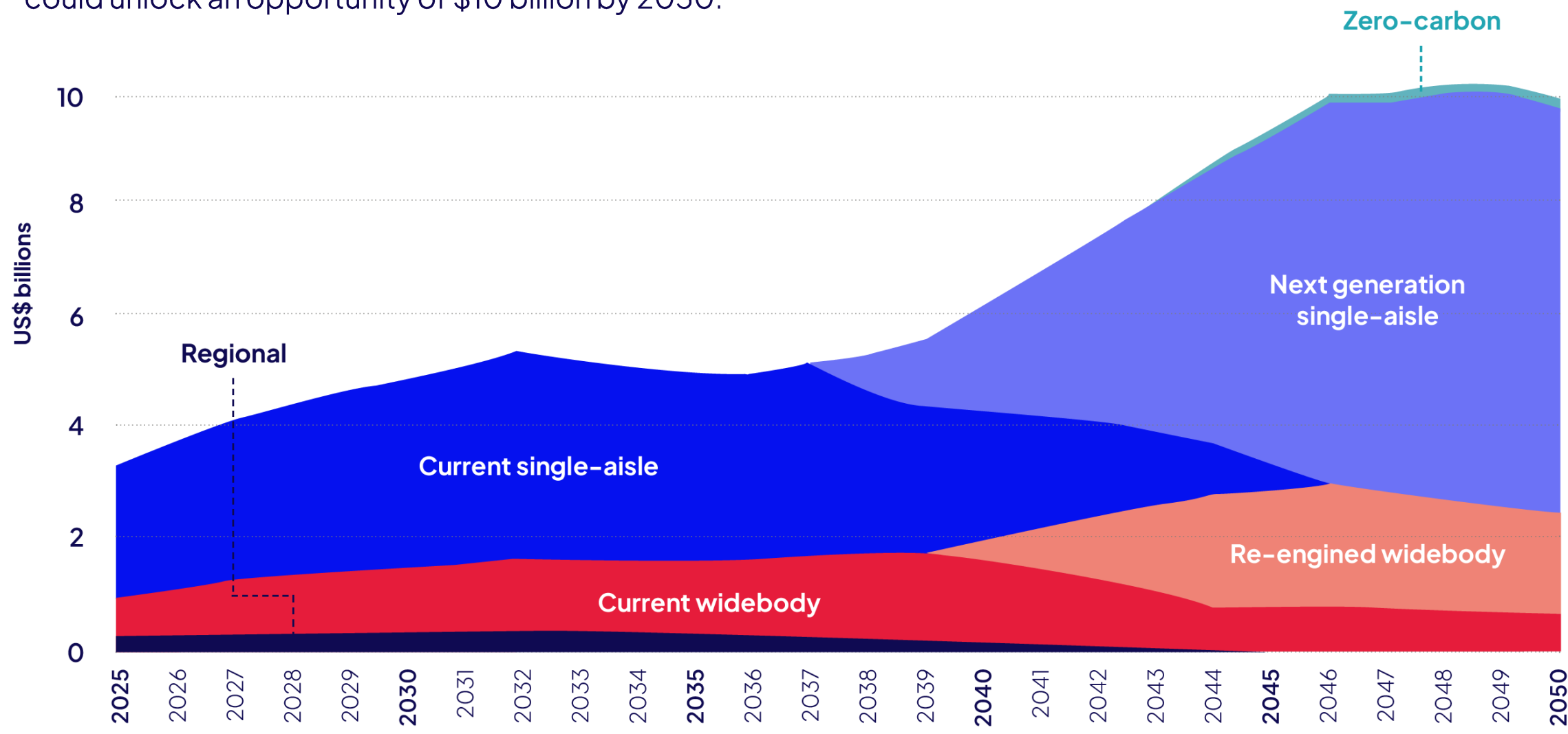
PROPULSION

An opportunity to increase the total value of UK propulsion by a factor of six over the next 25 years to over \$17 billion



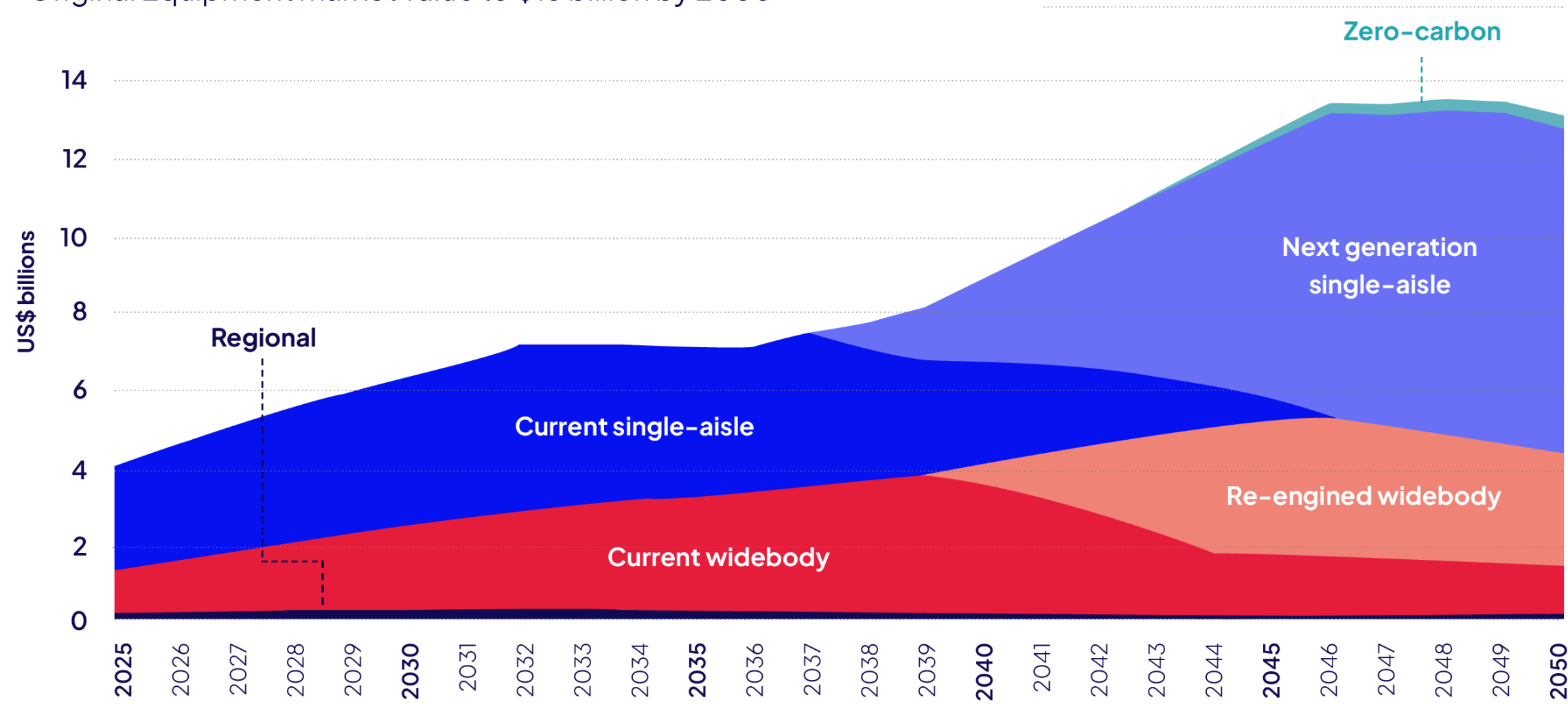
AEROSTRUCTURES

Retaining UK workshare and growing the industrial supply chain could unlock an opportunity of \$10 billion by 2050.



AIRCRAFT SYSTEMS

The UK's diverse systems capabilities provide an opportunity to increase Original Equipment market value to \$13 billion by 2050



ULTRA-EFFICIENT TECHNOLOGIES ROADMAP

2025

2030

2040

2050

PROPULSION

ADVANCED SYSTEMS

AEROSTRUCTURES

Gas turbine durability

High-pressure ratio small core

Low-noise propellers and open fans

Scalable, high power gearbox

MW hybrid systems

More-electric gas turbine

Advanced controls

Low-noise propulsion and nacelle architectures

Low-speed composite fan

Durable materials

MW scale distributed power system architectures

Alternative gas turbine architectures

Low-emissions combustor

High-temperature materials and coatings

Alternative fuels gas turbine enablers and architecture

Auxiliary power generation

SAF compatible materials and fuel system components

Fuel systems

High power density non-propulsive electrical machines

AI-enabled onboard systems

Electrical actuation systems

More-electric, lightweight landing systems

Fibre-optic and photonics based avionics

Advanced systems for novel airframe configurations

High-voltage power systems

Cyber-secure avionics

Cabin experience and connectivity

Quantum-enabled avionics

Bleed air-driven environmental control system

Bleedless environmental control system

Lightweight sustainable interiors

High-integrity lightning strike protection

Low-power ice detection and protection

Airframe / propulsion integration

Folding wings and semi-aeroelastic hinges

Future wing and airframe configurations

High-aspect ratio wings

Moveables and structures

Load alleviation and flutter suppression

Propulsion integration for new configurations

Wing assembly and major component production

Large thermoplastic aerostructures

Low-drag surface materials

Laminar flow structures and devices



ULTRA-EFFICIENT TECHNOLOGIES ROADMAP

The ultra-efficient roadmap defines the technologies required to enable major fuel burn and emissions reductions including aerodynamics, propulsion, lightweight structures and systems. These technologies leverage national strengths, especially in engine and wing design, to boost competitiveness, deliver future aircraft performance and power growth.

KEY DELIVERABLES

- + World-leading next generation wing architecture and technologies
- + Wing high-rate production system demonstrators
- + Next generation engine performance and production rate demonstrators
- + Systems electrification and lightweighting technologies
- + Hybrid engine ground and flight demonstrators
- + 100% SAF enabled propulsion and airframe
- + Cyber-secure future systems and avionics

TARGETS¹

	SINGLE-AISLE ²	WIDEBODY ²
Fuel burn ³	-25%	-20%
Aircraft weight ⁴	-20%	-12%
Aircraft drag	-10%	
Engine time on wing ⁵	10,000 Cycles	3,000 Cycles
Noise ⁶	-65%	

1: Targets are relative to the latest generation of in-service aircraft for each market segment

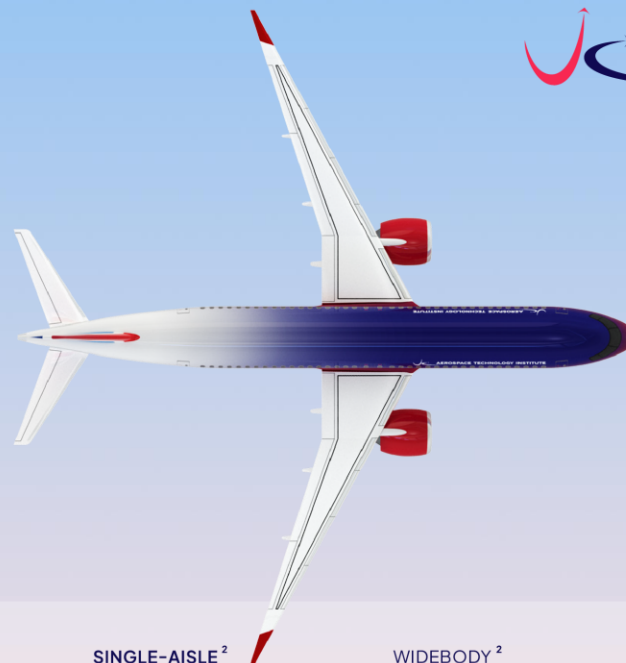
2: Clean-sheet new aircraft architecture

3: Fuel burn improvement is a combination of improved engine efficiency, aircraft weight and drag reductions. Values are taken from the ATI SAFAM and WIFAM aircraft models against their respective reference models (for more information, see the ATI toolkit).

4: Aircraft structural and systems mass

5: Equivalent cycles based on reference mission profile

6: Reduced perceived noise per aircraft operation by 2050 vs 2000s platforms in accordance with ACARE and ICAO goals.



© Airbus. Wing demonstrator at Airbus's Aerospace Integrated Research and Test Centre (AIRTeC) facility



© Rolls-Royce's scalable ultra-high-bypass-ratio turbofan demonstrator, UltraFan®, has run to full power at Testbed 80 in Derby, paving the way for next generation opportunities.

ZERO-CARBON TECHNOLOGIES ROADMAP

2025

2030

2040

2050

ENERGY STORAGE AND FUEL SYSTEMS

POWER DISTRIBUTION AND CONTROL



ZERO-CARBON TECHNOLOGIES ROADMAP

The UK drives revolutionary research to secure long-term competitiveness in breakthrough technologies such as high-power electrification and hydrogen. The Zero-Carbon Technologies Roadmap defines the technologies needed to build on current progress and sets development milestones through 2050.



2055



2030

2045



© Safran's ENGINEUS™ 100 electric motor, supported by projects AEPEC and SMPP, became the first electric motor certified by the European Union Aviation Safety Agency (EASA) to power new air mobility, with rotor and stator production in Pittstone.

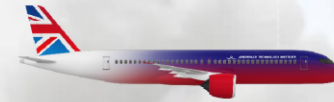
KEY DELIVERABLES

- + Cryogenic fuel system demonstrators
- + Optimised dry wing design
- + Qualified materials for cryogenic and hydrogen environments
- + Megawatt (MW) fuel cell system demonstrator
- + MW class electrical power distribution system demonstrator
- + Cryogenic electric propulsion demonstrators

TARGETS

	2030	2045
Fuel cell system performance	2.5kW/kg	>5.0kW/kg
Aerospace battery energy density	250Wh/kg	>500Wh/kg
Electric propulsion unit performance (MW plus scale)	10kW/kg	15kW/kg
Cryogenic H2 tank gravimetric efficiency	40%	75%
Electrical power system architecture	High-voltage	Cryogenic

INDUSTRIAL COMPETITIVENESS TECHNOLOGIES ROADMAP



INDUSTRIAL COMPETITIVENESS TECHNOLOGIES ROADMAP

Industrial competitiveness technologies are essential to realise the ultra-efficient and zero-carbon aircraft sustainability and economic benefits and maximise UK aerospace’s growth. The roadmap defines research priorities to deliver the advanced materials, design methods and competitive manufacturing processes necessary to scale to meet rising production demands and advanced products for next generation aircraft.



©University of Sheffield
AMRC's Composites
at Speed and Scale
(COMPASS) open access
innovation facility,
part of the High Value
Manufacturing Catapult

TARGETS

	2030 ¹	2045 ¹
Gross value added per employee ²	+15%	+80%
Resource intensity in manufacturing ³	-10%	-60%
Rate capability for single-aisle ⁴	75	100
Design and manufacturing lead time ⁵	-10%	-50%

1: Targets are relative to the 2025 baseline year.

2: Percentage increase in Gross Value Added (GVA) per employee on an annual basis.
Calculation aligns with UK national productivity methodology.

3: Resources include material input, energy and time.

4: Monthly single aisle aircraft production rate targets for Airbus and Boeing.

5: Targets reflect consolidated stakeholder ambition. Lead time encompasses full design, engineering, and manufacturing cycle reduction.

NON-CO₂ TECHNOLOGIES ROADMAP

2025

2030

2040

FUEL CHARACTERISTICS (FOSSIL, SAF, H₂ OR ALTERNATIVES)

- Modelling / testing of fuel hydro treating / de-sulphuring influence
- SAF pathways data for trade studies
- Modelling / testing of optimal SAF blends utilisation logic
- Modelling / testing of SAF particulates influence
- Drop-in versus non-drop-in SAF data for trade studies
- Modelling / testing of hybrid fuels utilisation logic
- Modelling / testing of fuel aromatic content influence

AIRCRAFT TECHNOLOGIES

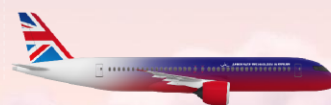
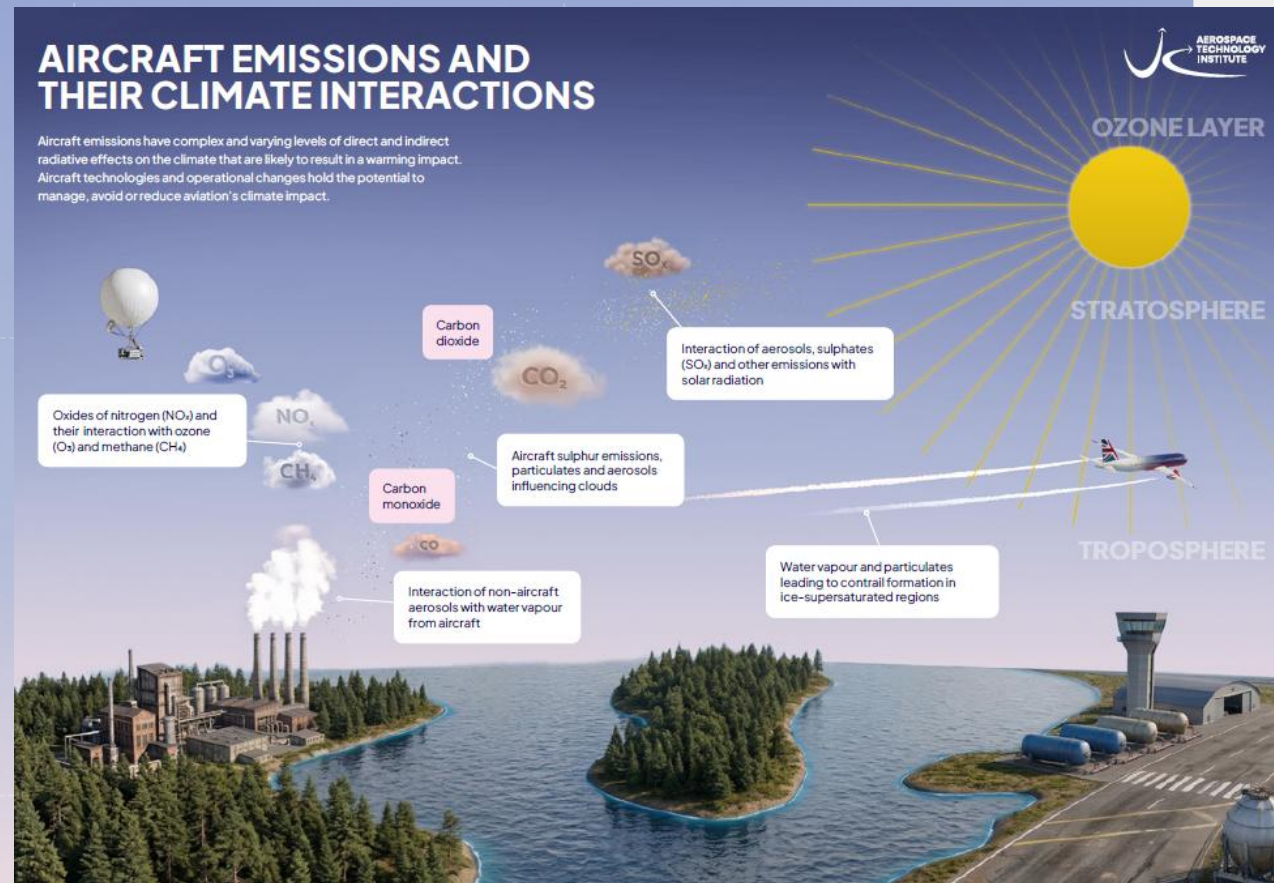
- Emission management instrumentation
- Engine combustion
- Fuel management technologies for hybrid and dual fuel systems
- Water vapour release systems and controls
- Engine controls

KNOWLEDGE, DATA & OPERATIONS

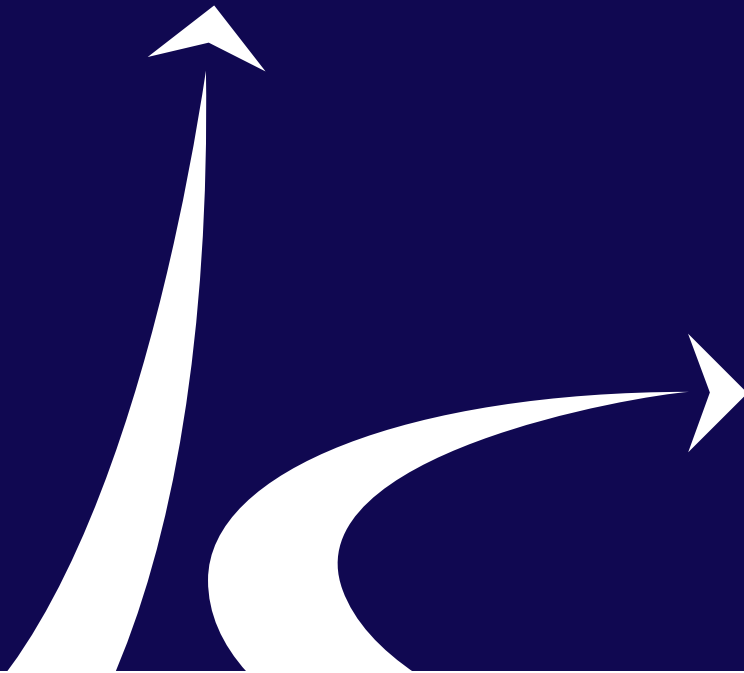
- Data to inform particle size as nuclei for contrails
- Modelling / testing of water vapour from H₂ fuel cells
- Climate data to understand CO₂ and non-CO₂ trades
- Modelling / testing of NO_x at cruise altitude
- Modelling / testing of combustion correlation with contrails
- Data management systems for flight operations
- Modelling / testing of water vapour from H₂ combustion
- Through-life modelling of emissions
- Operational testing / implementation based on findings

AIRCRAFT EMISSIONS AND THEIR CLIMATE INTERACTIONS

Aircraft emissions have complex and varying levels of direct and indirect radiative effects on the climate that are likely to result in a warming impact. Aircraft technologies and operational changes hold the potential to manage, avoid or reduce aviation's climate impact.



EXPLORE THE INTERACTIVE TECHNOLOGY ROADMAPS



INVESTING FOR UK AEROSPACE

2030

The UK must prepare for the launch of a next generation programme at the end of the decade



Maximising UK value relies on increasing competitiveness



Wings and engines represent the biggest levers for improving efficiency and reducing emissions



Technology, regulation and infrastructure need to be developed at the same pace



THANK YOU